

**Health and Social Care Information Centre**

**Board Meeting**

**Public Session**

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| Title of Paper:                      | Board Risk Management Report: Mapping Risks to Corporate KPIs  |
| Board meeting date:                  | 03 September 2014  |
| Agenda Item No:                      | HSCIC 14 06 04 (c)   |
| Paper presented by:                  | Carl Vincent, Director of Finance and Corporate Services   |
| Paper prepared by:                   | David O'Brien, Head of Business Intelligence<br>Steve Treece, Corporate Risk Manager   |
| Paper approved by (Sponsor Director) | Carl Vincent, Director of Finance and Corporate Services   |
| Purpose of the paper:                | Provide initial analysis of and proposals for the development of risks as lead indicators for the achievement of corporate KPIs.   |
| Risks and Issues:                    | <p>The paper presents an initial analysis of which corporate risks could usefully be deployed as leading indicators for a selection of corporate Key Performance Indicators (KPIs). These will be further developed as a set of Key Risk Indicators (KRIs) to provide early warning lead indicators of delivery pressures and performance problems.</p> <p>It is not currently possible to establish that any particular corporate risk would be useful as a predictor of impact on the achievement or RAG status of the Programme Achievement KPI, ahead of the development of a prioritisation model that will provide an objective means to evaluate the relative priority of programmes.</p> <p>Although it is possible to identify two corporate risks that are useful lead</p> |

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|                                       | <p>indicators for the Reputation KPI, this needs to be understood in the context of most other corporate risks having potential impacts on HSCIC reputation.</p> <p>The full summary of risks linked to KPIs is provided as an attachment.</p>   |
| <p>Patient/Public Interest:</p>       | <p>Public Interest is in ensuring that HSCIC manages its business and the associated risks and issues in an effective way.</p> <p>HSCIC Risk Registers are subject to Freedom of Information Act enquiries and there is a clear trend across Government for departments and agencies to be more open about their risks</p> |
| <p>Actions required by the Board:</p> | <p>The Board is asked to comment upon and endorse the approach being taken and advise if additional risks should be considered in the development of KPI lead indicators.</p>  |